



Sean M. Dillon, Esq.

Founder / Shareholder

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Professional Summary / Background

Thirty (30) years of construction law and construction litigation experience, principally as a Senior Partner with Moye, O'Brien, Pickert, Dillon & Masterson, LLP (MOPDM). Though based in Maitland, Florida, MOPDM is a construction litigation boutique that has been recognized for its sophisticated nationwide and international practice. The firm's core client base has included several ENR Top 100 contractors, institutional owners, and multiple ENR Top 20 engineering firms.

Practice has concentrated on resolving large and complex construction disputes, throughout the U.S. and internationally, primarily in the infrastructure, light rail, major bridge, airport, high speed rail, vertical (private and public), commercial and industrial sectors. Has extensive experience with mega-projects and alternative delivery systems, especially for design-build, design-build-finance and Public-Private Partnership delivery methods. A principal focus of his practice has involved serving as counsel on major and mega-projects where claim values ranged from \$100 million USD to over \$1 billion in dispute. These engagements have typically included early involvement – project counsel services – for the development, or investigation for defense, of massive claims, impacts, delays and disruptions, often followed by ADR (dispute review board, neutral evaluation, mediation) as well as binding arbitration and litigation (state court, federal court and administrative tribunals). Nonbinding ADR processes – particularly dispute review board and neutral evaluation – have been extensively used and highly successful in helping the parties receive meaningful feedback and resolve all issues.

Practice has spanned a broad range of representing construction industry participants with different viewpoints, including design-builders, owners, developers, design/engineering firms, contractors, subcontractors and sureties. Practice has extended to all phases of legal services – from procurement (contract review, preparation and negotiation, and bid protests) to project counsel services for the development/investigation of claims to the prosecution/defense of disputes in all forms of dispute resolution, including appeals. Experience is unique in its breadth to understand the dynamics and decision-making processes necessary to achieve successful dispute resolution both in the public and private sectors, whether the disputes are small or rise to the level of “bet the company” matters.

In addition to decades of hands-on construction law and construction litigation experience, Mr. Dillon's training and background are in construction management, with approximately four years of construction field experience for a general contractor and various trade contractors.

In 2025, transitioned from active litigation practice to providing services as a neutral across the full spectrum of ADR options. Combining his breadth of geographic experience, construction industry sector / project involvement, phases of dispute representation, scope of industry participant representation, and ADR participation, Mr. Dillon is well-positioned to help construction industry participants with problem solving and resolving their disputes through the entire range of ADR processes – dispute review boards, mediation, early neutral evaluation and arbitration. Experience serving as a mediator, arbitrator (binding and non-binding), and dispute review board member/chairperson includes large and complex claims/disputes and spans major infrastructure projects, toll roads, highways, roadways, major port projects, large manufacturing / warehouse projects, commercial projects, large retail complexes, and residential projects.

Education

- University of Florida, College of Law, Juris Doctor with Honors – 1995
- University of Florida, Bachelor of Science in Construction Management with High Honors – 1992

Work History

- Dillon ADR & Law, P.A., Founder/Shareholder – 2025-present
- Moye, O'Brien, Pickert, Dillon & Masterson, LLP, Senior Partner – 1997-2024
- Peter A. Robertson & Associates, Associate – 1995-1997

Awards / Recognition / Honors

- Board Certified in Construction Law by The Florida Bar – 2011-present
- Leading Construction Lawyer by Chambers & Partners – 2007-2024
- Florida Super Lawyers – Construction Law – 2011-2025
- The Legal 500 – Construction Law
- America's Most Honored Lawyers by The American Registry – 2020-2025
- Top Attorneys in Florida by The American Registry – 2017-2018, 2020, 2024-2025
- Orlando's Top Lawyers by Orlando Magazine – 2023-2025
- Top Attorneys in the Orlando Area by Orlando Life – 2014
- Who's Who in America

Professional Associations / Involvement

- Member, The Florida Bar, including Real Property, Probate and Trust Law Section (member, Construction Law Committee's ADR Subcommittee) and Alternative Dispute Resolution Section (member, Arbitration Committee, CLE Committee, Mediation Committee)
- Member, The State Bar of Georgia, including Construction Law Section and Alternative Dispute Resolution Section
- Member, American Bar Association, including:
 - o Forum on Construction Law (member, Division 13 – Government Construction (member, Steering Committee), Division 1 – Litigation and Dispute Resolution, and Division 5 – General Contractors (member, Nuts & Bolts Webinar Series Subcommittee))
 - o Litigation Section (member, ADR, Construction Litigation, and Employment & Labor Relations Law Committees)
 - o Dispute Resolution Section (member, Arbitration, Mediation, and ADR Skills Building and Technology Innovations Committees)
- Member, Dispute Resolution Board Foundation (including Florida Chapter)
- Director, University of Florida – Central Florida Construction Management Alumni Group – 2012-present (President, 2014-2015; Vice President, 2013-2014)
- Director, ACE Mentor Program, Central Florida Area Chapter – 2013-present
- Director, TTX Foundation, Inc. (nonprofit) – 2010-present

Speaking Engagements / Publications

- 1997-present: Presenting various construction law topics for client organizations, for industry / trade associations, and in sponsored, continuing legal education courses
- 1997-present: Guest lecturer for the Construction Law course for graduate construction management students and law students at the University of Florida, and for the Contracts course for undergraduate construction management students at the University of Florida
- Presenter, *Practical Considerations for Developing an ADR Practice*, American Arbitration Association's Southeast & Midwest Regions' Construction Roundtable (2025)
- Presenter, *Selecting the "Right" Dispute Resolution Procedure*, American Bar Association Forum on Construction Law's Fall Meeting, Division 1 Luncheon, Louisville, KY (2025)
- Co-Author, *Pricing Disputes* Chapter for "Construction Disputes: Representing the Contractor" 4th Ed., published by Wolters Kluwer (2020)
- Author / Presenter, *Primary Legal Concepts for Delay Claims* Chapter for the Seminar Group's "Construction Project Scheduling & Delay Claims" course (2014)
- Co-Author, *Shattering the 'Windows Schedule Analysis* Chapter for the Seminar Group's "Construction Project Scheduling & Delay Claims" course (2014)
- Co-Author, *Damages and Remedies in Construction Disputes* Chapter for The Florida Bar's "Construction Law Certification Review Course" (2013)
- Co-Author, *USA* Chapter for The European Lawyer Reference Series "Construction Law" (2012)

ADR Qualifications / Training

- Panelist, American Arbitration Association National Roster of Construction Arbitrators
- Florida Supreme Court Certified Circuit Civil Mediator
- Arbitrator Training Program approved by the Florida Supreme Court
 - o Florida Supreme Court Qualified Arbitrator
- Member, Florida Department of Transportation Dispute Review Board panelist roster
- DRB Foundation's "DRB Administration & Practice Workshop" training
- DRB Foundation's "DRB Chairing: Roles & Responsibilities" training
- 40-hour Circuit Civil Certified Mediator Training Course approved by the Florida Supreme Court
- AAA's "Arbitration Fundamentals and Best Practices for New AAA Arbitrators" training
- AAA's "Arbitration Awards: Safeguarding, Deciding & Writing Awards" training
- AAA's ClearBrief Academy training (3 sessions)
- AAA's "Panel Dynamics: Best Practices for AAA Tripartite Panel Arbitrations"
- AAA's "Navigating Discovery in Construction Arbitration: Striking the Right Balance"
- ABA's "Using Interpreters in ADR Processes – Best Practices" seminar
- The Florida Bar ADR Section's "The Voice of the Mediation Client: How to Effectively Speak to Decision Makers During Mediation" seminar
- AAA's "Cost-Effective Construction Arbitration: Controlling Time and Expenses Without Compromising Due Process"
- DRB Foundation's "FDOT DRB Candidate Training Workshop"
- ABA's two-day "Advanced Mediation & Advocacy Skills Institute"

Representative / Significant Matters

The following are representative and significant matters with which Mr. Dillon has been actively involved, serving as counsel to key industry participants. These examples reflect the breadth of participation in the construction industry from the perspectives of: (1) geography, (2) types of projects, (3) industry participant representation, (4) industry sectors, and (5) nature of disputes involved. This listing includes at least ten mega-projects and more than a dozen disputes involving at least \$100 million USD at issue.

- *Dulles Corridor Metrorail Project, Phase 2, Package A*, Washington, D.C. area – 2016-2024
 - Disputes involved massive claims for delay, disruption and extra work including extensive DRB proceedings regarding a \$1.7+ billion design-build light rail / stations project.
 - Disputes and litigation with various subcontractors and suppliers.
 - Collective amounts in controversy exceeded \$500 million.
- *City of Ottawa Confederation Line Extension Project*, Ottawa, Ontario, Canada – 2023-2024
 - Disputes involved extensive claims for design errors & omissions, as well as delay and disruption, regarding a \$2.5+ billion PPP design-build light rail / stations project.
 - Amounts in controversy exceeded \$250 million.
- *Sound Transit East Link Extension E130 Project*, Seattle, WA – 2023-2024
 - Disputes involved major claims for delay, disruption and extra work regarding a \$665 million light rail / stations project.
 - Amounts in controversy exceeded \$200 million.
- *Miami Signature Bridge Project*, Miami, FL – 2023-2024
 - Disputes involved significant claims for delay, disruption and extra work regarding the \$700 million design-build, Miami Signature Bridge project.
 - Collective amounts in controversy exceeded \$200 million.
- *Champlain Hudson Power Express Project*, New York State – 2023-2024
 - Disputes involved substantial claims for delay and disruption on a \$1.5 billion, 146-mile EPC transmission line project (terrestrial portion) from the Canadian border to Manhattan.
 - Amounts in controversy exceeded \$100 million.
- *Houston Ship Channel Expansion Channel Improvement Project*, Houston, TX – 2023-2024
 - Disputes involved delay, disruption and differing site conditions claims on a \$320 million port dredging project.
 - Amount in controversy was approximately \$10 million.
- *Central 70 Project*, Denver, CO – 2018-2023
 - Development and pursuit of substantial claims for delay and disruption against the project owner regarding the \$1+ billion PPP Central 70 interstate revitalization project.
 - Also developed and pursued massive claims against the project designer for errors & omissions, as well as disruption, including through binding AAA arbitration.
 - Collective amounts in controversy exceeded \$370 million.
- *Goethals Bridge Replacement Project*, Elizabeth, NJ to Staten Island, NY – 2016-2021
 - Disputes involved massive claims for disruption, which included extensive DRB proceedings and some litigation, regarding a \$1+ billion PPP bridge replacement project spanning Elizabeth, NJ to Staten Island, NY.
 - Disputes also involved neutral evaluation (non-binding arbitration) and litigation with various subcontractors and suppliers.
 - Collective amounts in controversy exceeded \$140 million.
- *Paraiso complex of high-rise condominiums*, Miami, FL – 2016-2021
 - Disputes involved substantial claims for extra work and delay, including state and federal court litigation regarding a series of four high-rise condominium towers (up to 53 stories each) comprising a \$600+ million complex.
 - Disputes and litigation with various subcontractors and suppliers.
 - Collective amounts in controversy were approximately \$20 million.

- *East Rail Maintenance Facility, Whitby, Ontario, Canada – 2018-2019*
 - Disputes involved significant claims for delay and extra work regarding a \$450 million PPP light rail maintenance facility project.
 - Amounts in controversy exceeded \$30 million.
- *Construction of U.S. 1 and FEC Railroad Structures for Runway Expansion, Ft. Lauderdale, FL – 2016-2017*
 - Federal court litigation representing design firm against prime contractor.
 - Amounts in controversy exceeded \$1 million.
- *San Vicente Dam Raise Project, San Diego, CA – 2013-2016*
 - Disputes involved substantial claims for delays, extra work, and assessment of liquidated damages, as well as claims under the California False Claims Act, including neutral evaluation and litigation, arising out of the largest dam raise project in the U.S.
 - Disputes and litigation with major supplier arising out of this project, relating to delays and assessment of liquidated damages.
 - Collective amounts in controversy exceeded \$50 million.
- *Ft. Lauderdale International Airport Runway Expansion, Ft. Lauderdale, FL – 2012-2016*
 - Disputes involved two bid protests in connection with a large runway expansion project at the Ft. Lauderdale International Airport.
 - Disputes also included defaulted subcontractors and defense of claims by entities performing under defaulted subcontractors.
 - Collective amounts in controversy exceeded several million dollars.
- *I-405 Sepulveda Pass Improvements Project, Los Angeles, CA – 2012-2015*
 - Disputes involved massive claims for delay, disruption and extra work, which included DRB hearings and some litigation, regarding a major design-build road and bridge project.
 - Collective amounts in controversy exceeded \$500 million.
- *Panama Canal Third Set of Locks Expansion, Panama City, Panama – 2012-2015*
 - Represented design consortium for development and defense of substantial claims against/by the prime contractor on the \$3 billion Third Set of Locks project for the Panama Canal, relating to additional services and allegations of defective/late design.
 - Amounts in controversy exceeded \$100 million.
- *Portland Cement Production Facility, Foreman, AR – 2012-2014*
 - Federal court litigation regarding assertions of tortious conduct, including fraud, performed by subcontractors and suppliers against owner and contractor on a Portland cement production facility in Foreman, AR.
 - Amounts in controversy exceeded several million dollars.
- *Crystal Palace Hotel Project, Nassau, Bahamas; Miami, FL – 2005-2012*
 - Represented developer in litigation with former consultant regarding major hotel/resort project in the Bahamas and consultant's attempt to domesticate/enforce a foreign country monetary judgment, with extensive litigation and defending the claimant's appeal.
 - Amounts in controversy exceeded \$1 billion.
- *Lee Roy Selmon Expressway Reversible Elevated Lanes, Tampa, FL – 2004-2012*
 - Disputes involved significant claims for delay, acceleration and extra/additional work, arising from an elevated, reversible express lane toll road project, and included litigation and extensive DRB hearings.
 - Disputes also included claims by multiple subcontractors.
 - Collective amounts in controversy exceeded \$110 million.
- *Golden Gate Bridge Seismic Retrofit Phase IIIA, San Francisco, CA – 2009-2011*
 - Disputes involved claims relating to extra work and delays in connection with a seismic retrofit of the Golden Gate Bridge's North Anchorage Tower.
 - Amounts in controversy exceeded \$20 million.

- *River City Marketplace*, Jacksonville, FL – 2008-2011
 - Litigation of claims for delay, acceleration, extra/additional work, defective design, and consequential damages arising out of the construction of a large shopping center in Jacksonville, Florida.
 - Amounts in controversy exceeded \$125 million.
- *Multiple infrastructure projects in California* – 2008-2010
 - *Qui Tam* litigation under the California False Claims Act in connection with allegations about the contractor's billing practices on government construction projects (state, local and municipal) throughout the state of California.
 - Amounts in controversy exceeded \$500 million.
- *City of Albuquerque Water Treatment Plant Project*, Albuquerque, NM – 2009-2010
 - Binding AAA arbitration of claims relating to tariffs and foreign tax rebates for carbon filter media on a wastewater treatment plant in Albuquerque, NM.
 - Amounts in controversy exceeded \$2 million.
- *Memorial Causeway Bridge Replacement*, Clearwater, FL – 2004-2010
 - Federal court litigation among contractor, design engineering firm, and construction engineering firm regarding signature intracoastal bridge project, relating to claims for remediation of design defects and related delays.
 - Disputes also involved litigation with adjacent high-rise condominium association and 159 unit owners regarding claims for alleged structural damage, loss of value, trespass and nuisance due to the design and construction of the bridge.
 - Collective amounts in controversy exceeded \$20 million.
- *Northeast Corridor High-Speed Electrification*, New Haven, CT to Boston, MA – 1998-2009
 - Disputes involved major claims for delay, disruption, extra work and defective design / construction, including extensive DRB hearings, regarding \$489 million, design-build, high-speed rail project spanning New Haven, CT to Boston, MA.
 - Disputes also involved massive federal investigations, and related civil, criminal and *Qui Tam* proceedings under the Federal False Claims Act in connection with allegations about the contractor's billing practices and allegations of defective work.
 - Disputes further included binding AAA arbitration with precast concrete supplier relating to defective concrete mix design and systemic foundation defects.
 - Collective amounts in controversy exceeded \$300 million.
- *Multiple infrastructure projects nationwide*; Washington, D.C. – 2008-2009
 - *Qui Tam* litigation under the Federal False Claims Act in connection with allegations about the contractor's billing practices on government construction projects nationwide, across numerous operating companies.
 - Amounts in controversy exceeded \$700 million.
- *Ringling Memorial Causeway Bridge Replacement*, Sarasota, FL – 2006-2009
 - Litigation among contractor, design engineering firm, and construction engineering firm regarding signature intracoastal bridge project, relating to claims for remediation of design defects and related delays / losses of efficiency.
 - Amounts in controversy were approximately \$20 million.
- *Highway 101 Widening Project*, Corte Madera, CA – 2006-2007
 - Disputes involved claims for delay and extra/additional work regarding road and bridge project.
 - Amounts in controversy exceeded \$4 million.
- *SEPTA Subway Renovation*, Philadelphia, PA – 2004-2006
 - Disputes involved claims and counterclaims for delay, inefficiency, extra work and defective work, including binding AAA arbitration, regarding SEPTA subway project.
 - Amounts in controversy exceeded \$10 million.

- *U.S. 30 Widening Project, Lancaster, PA – 1998-2005*
 - Litigation for delay, disruption and extra work claims arising from major roadway widening project in Lancaster, PA.
 - Disputes also involved administrative litigation, multiple interlocutory appeals, a several month trial, and federal court litigation regarding state agency attempts to suspend and debar the contractor.
 - Disputes also included litigation with multiple subcontractors regarding claims for extra work and delay.
 - Amounts in controversy exceeded \$30 million.
- *I-81 Interchange Project, Scranton, PA – 1998-2003*
 - Litigation of claims for extra work, delay and disruption arising from major interstate interchange project in Scranton, PA.
 - Amounts in controversy exceeded \$4 million.
- *Various disputes with subcontractors and suppliers*
 - Projects from Key West, FL, to Seattle, WA, and Providence, RI, to Los Angeles, CA.
 - Represented numerous owners, contractors, designers, subcontractors and sureties in disputes, binding AAA arbitration, and state / federal court litigation proceedings in various vertical construction, heavy civil construction and industrial construction projects.
 - Amounts in controversy varied, but often involved several million dollars.
- *Various labor and employment disputes*
 - Projects from West Palm Beach, FL to Old Saybrook, CT to Oakland, CA.
 - Represented construction industry participants in numerous EEOC, state / federal court litigation, and union arbitration / grievance disputes relating to claims by current or former employees of discrimination, harassment and/or retaliation.
 - Amounts in controversy varied, but often involved several million dollars.
- *Various personal injury and property damage disputes*
 - Projects from Ft. Lauderdale, FL to Bridgeport, CT to Los Angeles, CA.
 - Represented numerous owners, contractors and subcontractors in several catastrophic personal injury / property damage (state and federal court) litigation matters arising out of heavy civil construction projects.
 - Amounts in controversy varied, but typically involved several million dollars.
- *Various OSHA and state OSHA investigations / litigation*
 - Projects ranging from Jacksonville, FL to Stratford, CT to Blacksburg, VA.
 - Represented construction industry participants in numerous OSHA investigations and proceedings, including litigation, contesting citations ranging from other-than-serious to willful.

Additional Project Involvement

- Crenshaw/Los Angeles International Airport Transit Corridor Project, Los Angeles, CA – 2018-2022
- Miami International Airport Baggage Handling System Improvements, Miami, FL – 2016-2020
- I-405 Widening Project, Orange County, CA – 2018-2019
- Armani Residences Tower Project, Miami, FL – 2018
- SR 836 Operational Capacity and Interchange Improvements Project, Miami, FL – 2017-2018
- Water Treatment Plant No. 2 Project, West Palm Beach, FL – 2016-2017
- SR 76/Kanner Highway Project, Martin County, FL – 2015-2016
- MIC-Earlington Heights Connector (Orange Line) Project, Miami, FL – 2012-2016
- Palm Beach International Airport Taxiway W Project, West Palm Beach, FL – 2015
- I-4 Connector / Lee Roy Selmon Expressway Interchange, Tampa, FL – 2009-2015
- Miami International Airport North Terminal Program, Miami, FL – 2006-2015
- Cane Run Generating Station, Louisville, KY – 2014
- Hyper-Pure Polysilicon Production Facility, Cleveland, TN – 2013-2014
- Grand Parkway (SH-99) Project, Houston, TX – 2012-2013
- Gerald Desmond Bridge Replacement, Long Beach, CA – 2012-2013
- Port Arthur Refinery Expansion, Port Arthur, TX – 2012-2013
- Mont Belvieu Polyethylene Manufacturing Plant, Mont Belvieu, TX – 2012
- Mayo FGD Wastewater Zero Liquid Discharge Project, Person County, NC – 2012
- Flagler Bridge Replacement, West Palm Beach, FL – 2011
- Miami International Airport South Terminal Program, Miami, FL – 2002-2010
- Sikorsky Memorial Bridge Replacement, Stratford, CT – 2005-2007
- I-95 Widening Project, Bridgeport, CT – 2004-2006
- Metro Gold Line Rail Project, Los Angeles, CA – 2004-2005
- I-90 and SR 519 Intermodal Access – Phase 1, King County, WA – 2004-2005
- Fuller Warren Bridge Replacement, Jacksonville, FL – 1999-2004
- Greenbush Rail Project, Boston, MA – 2002-2003
- I-405 Widening Project, Culver City, CA – 2002-2003
- Orlando International Airport South Terminal Complex Infrastructure Project, Orlando, FL – 2000-2002
- Orlando International Airport North-Crossfield Taxiway Project, Orlando, FL – 1999-2002
- HHH High School Construction Project, Royal Palm Beach, FL – 1999-2001